>>> KfW at a glance

Structure and Mission of KfW

Antje Oberländer, Management Affairs Den Haag/ April 5, 2016



>>> Agenda

1 KfW – An Introduction

2 KfW Domestic Promotion

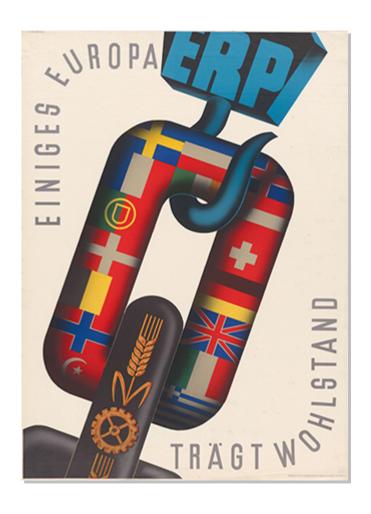
3 KfW International Business





>>> 68 years of KfW

Financing with a public mission

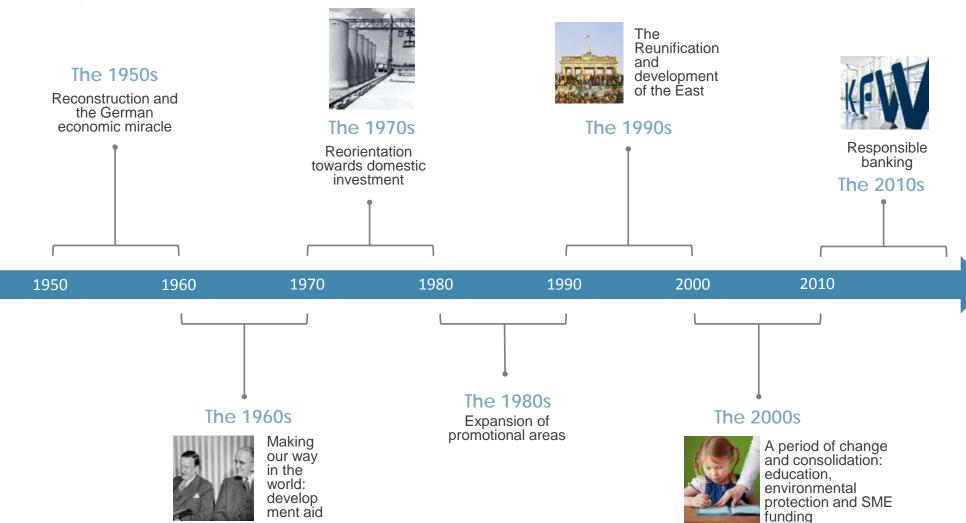


- > Promotional bank of the Federal Republic of Germany
- Established in 1948 as Kreditanstalt für Wiederaufbau
- Shareholders: 80% Federal Republic, 20% federal states
- Headquarters: Frankfurt am Main Branches: Berlin, Bonn and Cologne
- Representative offices: 80 offices and representations worldwide
- > Balance sheet total 2014: EUR 489.1 billion
- > Financing volume 2014: EUR 74.1 billion
- > 5,518 employees (2015) 1
- › Best long-term rating: AAA/Aaa/AAA

¹⁾ The average number of employees including temporary staff but without members of the Executive Board and trainees

>>> History

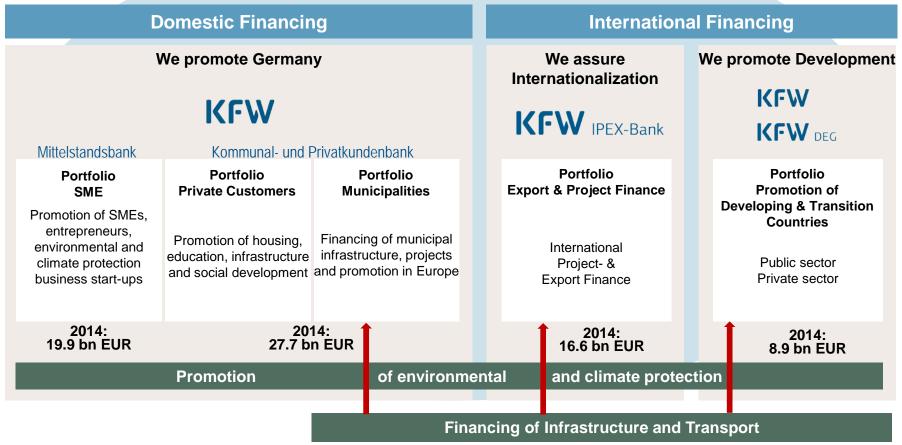
Key events



»» KfW Group at a glance

A bank with various tasks

KFW



» Statutes and Regulation Law concerning KfW

Benefits from explicit and direct statutory guarantee and institutional liability from the Federal Republic of Germany.

Regulated by the "Law concerning KfW" and exempt from corporate taxes.

Supervision by the German Federal Ministry of Finance and the German Financial Supervisory Authority "BaFin".

Subject to certain provisions of German and European bank regulatory laws by analogy, large parts effective as of 2016:

- ➤ KfW continues not to qualify as a credit institution within the meaning of the German Banking Act and remains exempt from the European Banking Directive.
- ➤ The special features of KfW's business model and its status as a public sector entity without deposit business are taken into account by the KfW Regulations and administrative practice.







"> Executive and advisory bodies Composition

Advisory bodies

Advisory Council for Promotional Measures in Eastern Germany (currently inactive)

Mittelstandsrat
(SME Advisory Council)

Executive bodies

Board of Supervisory Directors

oversees the conduct of business & asset administration

Presidial and Nomination Committee

Remuneration Committee

Risk and Credit Committee

Audit Committee

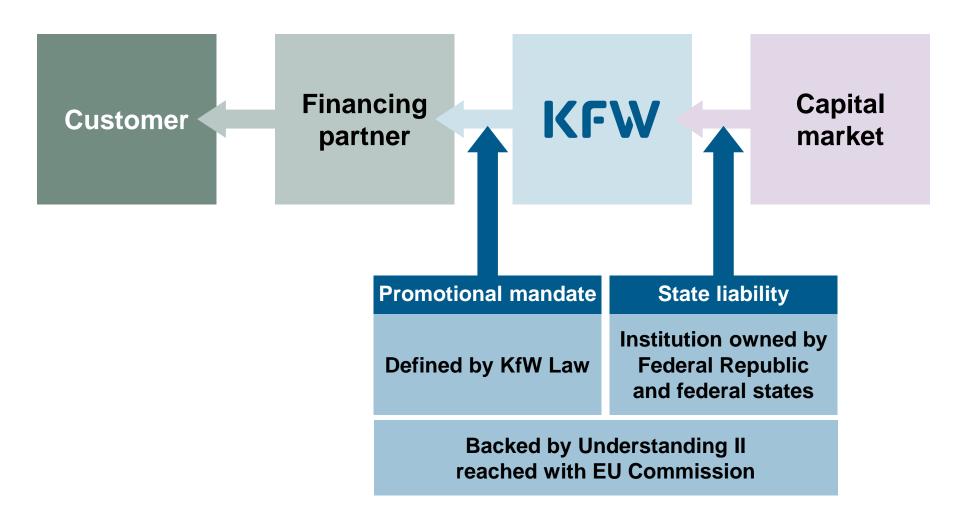
KFW

Executive Board

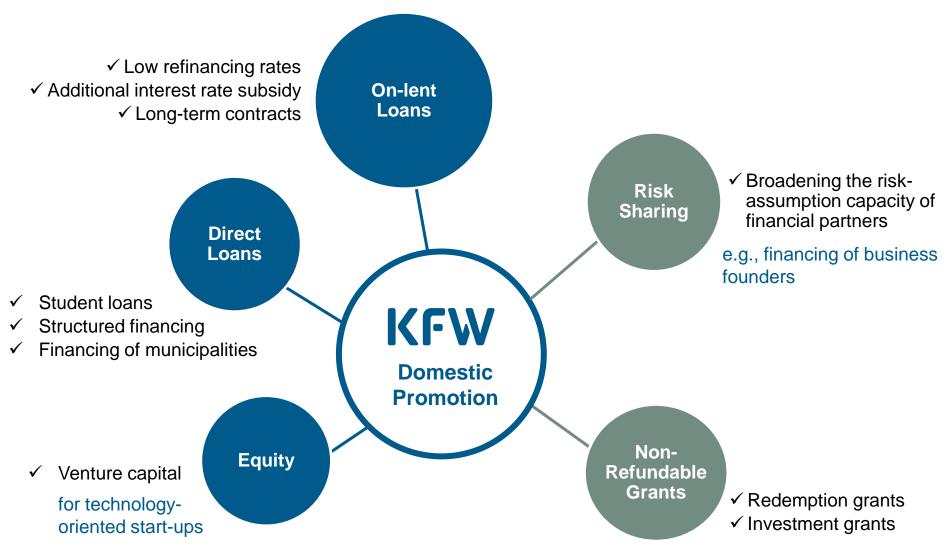
conducts KfW's business and administers ist assets



>>> Proven and successful business model



>>> Overview of Promotional Instruments



e.g., for energy-efficient construction

>>> KfW Promotion – A Flexible Instrument of Crisis Intervention







Helping Refugees

- 2015: supporting the accommodation and the integration of refugees at municipal level
- Zero-interest financing facility for municipalities

Reconstruction after Natural Disasters

 2013 flooding: Special financing facilities for house owners, enterprises, and municipalities

Fighting Economic Crises

- 2009 great recession: Financing facility for enterprises
- Risk taking helped preventing credit crunch



>>> International Business for different markets

KFW



KFW IPEX-Bank

Objectives

- Promotion of reform processes, investments and accompanying advisory services in cooperation with governments and state institutions in developing and industrialising countries
- ODA

- Financing investments to establish and expand the SME sector in developing and transition countries
- Advisory services for small and medium-sized enterprises, in particular German enterprises
- International medium to long-term financing in the interest of the European and German economy to promote exports and foreign investments

Economic sectors

- Social infrastructure
- Economic infrastructure
- Financial systems
- Climate/Environment

• All economic sectors

- Exports
- Infrastructure
- Climate protection
- Securing raw materials supply

- Market entry
- Very early phase ("supportive function")
- Early phase

More mature markets

Target markets

KfW Entwicklungsbank

DEG

KfW IPEX-Bank

Developing country

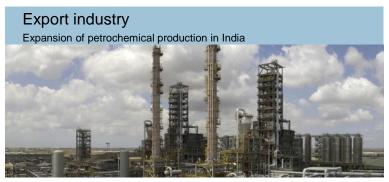
Industrialising / emerging country

Industrialised country



>>> Our financings support major themes of our time

Export industry - Infrastructure - Environmental and climate protection - Raw materials supplies



- ECA covered loan of USD 2 billion
- One of the biggest Hermes covered corporate finance operations in history
- Partly financed from funds of the ERP Export Programme, fixed interest on CIRR basis
- Supports more than 40 medium-sized exporters from Germany



- Widening from 4 to 6 lanes on a stretch of 46.5 km
- Investment volume: approx. EUR 200 million
- First realisation of an "availability model" for the upgrade of a national motorway
- Part of the Trans-European Network



- 325 MW capacity
- Project financing incl. Hermes-covered tranche, total investment cost approx. EUR 1.4 billion
- Financing the supply of 48 wind turbines from the German manufacturer REpower Systems AG



- > Total financing of over USD 700 million
- Complex structured financing
- Secures long-term iron-ore supplies and supports German exporters



>>> Organisation of German bilateral DC

Political framework: German federal government (BMZ and other government departments)

Definition of the goals, guidelines, concepts and long-term strategies of German DC

Implementation of Financial and Technical Cooperation projects

Implementing organisations

Financial Cooperation

KfW Development Bank

Task

Promoting public investment and reform processes

Services

- Providing grants as well as concessionary and market-based loans
- Financing supporting consulting services

Technical Cooperation

GIZ

Task

Boosting the performance capacity of people, organizations and societies

Services

- Advisory and material support
- Assignment of specialists

- Instruments designed to complement each other
- Close cooperation at institutional, specialist and operating levels
- > Shared implementation of joint DC programs on behalf of the German federal government

>>> Priorities and sectors

•Infrastructure → Transport

•Social development/ governance

- •Financial system development
- •Rural development/ conservation of natural resources
- Peace and security

- > Renewable energies/ energy efficiency
- > Water/sewage/waste
- Urban development

- > Education
- › Health
- > Decentralisation
- Good governance

> Microfinance

→ Promoting SMEs



- › Agriculture
- > Preserving biodiversity
- > Reforestation
- > Anti-erosion measures







- > Preventing crises and conflict
- Reconstruction
- > Emergency relief and transitional aid
- > Reintegration

















>>> Thank you for your attention.

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